

Appendix 3 Resources, Fire & Rescue OSC Management of Financial Risk

Management of Financial Risk

1. Performance against the latest approved revenue budget as measured by the forecast position at the end of the second quarter. Further information and reasons for variances can be found in the Quarter 2 Finance Monitoring Report, presented to Cabinet on 9th November 2023.

Service Area	Approved Budget	Forecast Spend	(Under) /Overspend	% Change from Budget	Represented by:			
					Investment Funds	Impact on Earmarked Reserves	Remaining Service Variance	% change Remaining Service Variance from Approved Budget
	£m	£m	£m	%	£m	£m	£m	%
Business and Customer Services	19.976	20.150	0.174	0.9%	0.258	(0.115)	0.031	0.2%
Commissioning Support Unit	6.431	6.232	(0.199)	(3.1%)	(0.065)	0.000	(0.134)	(2.1%)
Enabling Services	25.700	28.415	2.715	10.6%	1.356	0.376	0.983	3.8%
Finance	6.374	6.567	0.193	3.0%	0.374	(0.092)	(0.089)	(1.4%)
Strategy, Planning & Governance	3.013	3.327	0.314	10.4%	(0.011)	0.019	0.306	10.2%
Fire & Rescue	25.086	25.303	0.217	0.9%	0.000	0.228	(0.011)	(0.0%)
Subtotal Resources	86.580	89.994	3.414	3.9%	1.912	0.416	1.086	1.3%

2. Performance against the approved savings target as measured by forecast delivery.

At the end of the second quarter Commissioning Support Unit, Strategy Planning and Governance, Finance and Fire & Rescue are reporting 100% delivery of their saving targets (13 schemes totalling £0.730m). Business and Customer Services are forecasting a shortfall of 5% on their target of £0.546m, Enabling Services forecasting an 8% shortfall on a target of £0.666m. The total shortfall across the two services is forecast to be £0.80m.

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3. Performance against the approved capital programme as measured by forecast delays in delivery

Service	Approved 2022-23 capital programme	New projects in year	Net over / underspend	Total capital programme	Budget Reprofile	Delays	Forecast In year capital spend	% Delays
	£m	£m	£m	£m	£m	£m	£m	
Business and Customer Support	1.261	0.000	0.000	1.261	0.216	0.000	1.477	0.0%
Enabling Services	16.053	0.000	0.000	16.053	0.223	(0.278)	15.998	(1.7%)
Strategy Planning & Governance	3.247	0.000	0.000	3.247	0.000	(0.605)	2.642	(18.6%)
Fire and Rescue	5.902	0.000	0.000	5.902	0.196	(0.402)	5.696	(6.8%)
Total	26.463	0.000	0.000	26.463	0.635	(1.285)	25.813	

Enabling Services - £0.278m:

- Lillington Academy Conversion to Academy Works (£0.278m) - Delays have been caused by the need to fit a new electrical power unit on site. Works are now delayed until 2024-25.

Strategy, Planning & Governance - £0.605m:

- Acquisition of land in Warwick (£0.028m) - The budget phasing has been adjusted to allow for post-occupation works.
- Strategic Site planning applications (£0.100m) Projected costs in meeting legal obligation to provide a serviced site to the DfE. Capital works include demolition (underway) and bovine remediation where the detail is to be determined. Works projected to be completed 2023/24. Professional fees supporting works being invoiced as the scheme progresses.
- Land at Leicester Lane Cubbington (£0.475m) The land has been returned back to the owner and the Council are now awaiting a dilapidation report to agree the way forward.

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Fire & Rescue - £0.402m:

- Fire & Rescue HQ Leamington Spa - £1.987m - Leamington Headquarters Refurbishment is currently on hold whilst discussions take place and strategic decisions are made. The Service will be requesting a budget virement of £1.8m (exact figure to be confirmed at Q3 reporting) from this project to the Minerva Paynes Lane project. A further report will be taken to Cabinet for formal approval of this required forecast position.